



THE UNIVERSITY OF TEXAS  
M. D. ANDERSON CANCER CENTER  
June 23, 2008

**EXHIBIT H Rider 104-C**

**POLICY ON UTILIZATION  
HISTORICALLY UNDERUTILIZED  
BUSINESSES**

**BUILDING CONSTRUCTION  
Major Building Projects Only**

THE UNIVERSITY OF TEXAS  
MD ANDERSON  
CANCER CENTER

**The University of Texas  
M. D. Anderson Cancer Center  
Policy on Utilization of Historically Underutilized Businesses (HUBs)**

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**The University of Texas**  
**M. D. Anderson Cancer Center**

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| <b>POLICY ON UTILIZATION OF<br/>HISTORICALLY UNDERUTILIZED BUSINESSES (HUBs)</b> |
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**Introduction**

In accordance with the Texas Government Code, Sections 2161.181-182 and Section 34 TAC §20 Texas Administrative Code, The Board of Regents of the University of Texas M. D. Anderson Cancer Center (M. D. Anderson), acting through the Office of HUB Development shall make a good faith effort to utilize Historically Underutilized Businesses (HUBs) in contracts for construction services, including professional and consulting services; and commodities contracts. The Texas Procurement & Support Services' (TPASS) HUB Rules, 34 TAC §20.11-20.28 encourage the use of HUBs by implementing these policies through race-, ethnic- and gender-neutral means.

The purpose of the HUB Program is to promote full and equal business opportunities for all businesses in State contracting in accordance with the following goals as specified in the State of Texas Disparity Study:

- **11.9% for heavy construction other than building contracts;**
- **26.1% for all building construction, including general contractors and operative builders contracts:**
- **57.2% for all special trade construction contracts;**
- **20% for professional services contracts**
- **33% for all other services contracts, and**
- **12.6% for commodities contracts.**

The University of Texas M. D. Anderson shall make a good faith effort to meet or exceed these goals to assist HUBs in receiving a portion of the total contract value of all contracts that M. D. Anderson expects to award in a fiscal year. The University of Texas M. D. Anderson may achieve the annual program goals by contracting directly with HUBs or indirectly through subcontracting opportunities in accordance with the Texas Government Code, Chapter 2161, Subchapter F.

**SUMMARY OF REQUIREMENTS**  
**Historically Underutilized Business (HUBs) Subcontracting Plan**

It is the policy of The University of Texas M. D. Anderson and each of its component institutions, to promote and encourage contracting and subcontracting opportunities for Historically Underutilized Businesses (HUBs) in all contracts. Accordingly, The University of Texas M. D. Anderson has adopted “**EXHIBIT H, Policy on Utilization of Historically Underutilized Businesses**”. The Policy applies to all contracts with an expected value of \$100,000 or more. The Board of Regents of The University of Texas System is the contracting authority.

1. In all contracts for professional services, contracting services, and/or commodities with an expected value of \$100,000 or more, the University of Texas M. D. Anderson will indicate in the purchase solicitation (e.g. RFQ, RFP, or CSP) whether or not M. D. Anderson has determined that subcontracting opportunities are probable in connection with the contract. A HUB Subcontracting Plan is a required element of the architect, contractor or vendor Response to the purchase solicitation. The HUB Subcontracting Plan shall be developed and administered in accordance with the Policy. **Failure to submit a required HUB Subcontracting Plan will result in rejection of the Response.**
2. If subcontracting opportunities are probable, M. D. Anderson will declare such probability in its invitations for bids, requests for proposals, or other purchase solicitation documents, and shall require submission of the appropriate HUB Subcontracting Plan with the Response.
  - a. When subcontracting opportunities are probable, and the Respondent proposes to subcontract any part of the work, the Respondent shall submit a **HUB Subcontracting Plan as prescribed by Texas Procurement and Support Services** identifying subcontractors **[[34 TAC §20.14 (d) (1)(A)(B)(C)(D) (2)(A)(B)(C)(D)(E) (3)(A)(B)].**
  - b. When subcontracting opportunities are probable, but the Respondent can perform such opportunities with its employees and resources, the Respondent’s HUB Subcontracting Plan shall include **the Self Performance HUB Subcontracting Plan, Section 9 – Self Performance Justification as the HUB Subcontracting Plan (HSP).** [34 TAC §20.14 (d)(4)(A)(B)(C)(D)]
3. If subcontracting opportunities are not probable, M. D. Anderson will declare such probability in its invitations for bids, requests for proposals, or other purchase solicitation documents and shall require submission of the appropriate HUB Subcontracting Plan with the Response.
  - a. When subcontracting opportunities are not probable, and the Respondent proposes to perform all of the work with its employees and resources, the Respondent shall submit a HUB Subcontracting Plan that includes **the Self Performance HUB Subcontracting Plan, Section 9 – Self Performance Justification as the HUB Subcontracting Plan (HSP).**
  - b. When subcontracting opportunities are not probable, but the Respondent proposes to subcontract any part of the work, the Respondent shall submit a **HUB Subcontracting Plan as prescribed by the Texas Building and Procurement Commission** identifying subcontractors.
4. Respondents shall follow, but are not limited to, procedures listed in the Policy when developing a HUB Subcontracting Plan.
5. **Competitive Sealed Proposals (CSPs)** Respondents shall submit a HUB Subcontracting Plan (packaged separately) twenty-four (24) hours following the Response submission date and time or as prescribed by the project manager.
6. In making a determination whether a good faith effort has been made in the development of the required HUB Subcontracting Plan, M. D. Anderson shall follow the procedures listed in the Policy. If accepted, the HUB Subcontracting Plan shall become a provision of the Respondent's contract with M. D. Anderson. **Revisions necessary to clarify and enhance information submitted in the original HUB subcontracting plan may be made in an effort to determine good faith effort.** Any revisions after the submission of the HUB Subcontracting Plan shall be approved by the HUB Coordinator.

7. **D/B and CM @ Risk Responses:** Respondents to a “design build” or “construction manager-at-risk” purchase solicitation shall include the Letter of HUB Commitment in their Response attesting that the Respondent has read and understands the Policy on Historically Underutilized Businesses (HUBs), and a HUB Subcontracting Plan for all preconstruction and construction services includes **HUB Subcontracting Plan as prescribed by Texas Building and Procurement Commission specific to construction services identifying first, second and third tier subcontractors.** Respondents proposing to perform Part I services with their own resources and employees shall submit, as part of their HSP, **the Self Performance Justification.**
8. **D/B and CM @ Risk HUB Contract Requirements:** Contractors engaged under design-build and construction manager-at-risk contracts shall submit a HUB Subcontracting Plan for all Construction Phase Services, and, must further comply with the requirements of this Policy by developing and submitting a HUB Subcontracting Plan for each bid package issued in buying out the guaranteed maximum or lump sum price of the Project. The HUB Subcontracting Plans shall identify first, second and third tier subcontractors.
8. **M. D. Anderson shall reject any Response that does not include a fully completed HUB Subcontracting Plan, as required. An incomplete HUB Subcontracting Plan is considered a material failure to comply with the solicitation for proposals.**
9. Changes to the HUB Subcontracting Plan. Once a Respondent’s HUB Subcontracting Plan is accepted by M. D. Anderson and becomes a provision of the contract between Respondent and M. D. Anderson, the Respondent can only change that HUB Subcontracting Plan if (a) the Respondent complies with 34 TAC Section 20.14; (b) the Respondent provides its proposed changes to M. D. Anderson for review; (c) M. D. Anderson (including M. D. Anderson’s HUB Coordinator) approves Respondent’s proposed changes to its HUB Subcontracting Plan; and (d) M. D. Anderson and the Respondent amend their contract (via a writing signed by authorized officials of both parties) in order to replace the contract’s existing HUB Subcontracting Plan with a revised HUB Subcontracting Plan containing the changes approved by M. D. Anderson.
10. Expansion of Work. If, after entering into a contract with a Respondent as a result of a purchase solicitation subject to the Policy, M. D. Anderson wishes to expand the scope of work that the Respondent will perform under that contract through a change order or any other contract amendment (the “Additional Work”), M. D. Anderson will determine if the Additional Work contains probable subcontracting opportunities not identified in the initial purchase solicitation for that contract. If M. D. Anderson determines that probable subcontracting opportunities exist for the Additional Work, then the Respondent must submit to M. D. Anderson an amended HUB Subcontracting Plan covering those opportunities that complies with the provisions of 34 TAC §20.14. Such an amended HUB Subcontracting Plan must be approved by M. D. Anderson (including M. D. Anderson’s HUB Coordinator) before (a) the contract may be amended by M. D. Anderson and the Respondent to include the Additional Work and the amended HUB Subcontracting Plan and (b) the Respondent performs the Additional Work. If a Respondent subcontracts any of the additional subcontracting opportunities identified by M. D. Anderson for any Additional Work (i) without complying with 34 TAC §20.14 or (ii) before M. D. Anderson and that Respondent amend their contract to include a revised HUB Subcontracting Plan that authorizes such subcontracting, then the Respondent will be deemed to be in breach of its contract with M. D. Anderson. As a result of such breach, M. D. Anderson will be entitled to terminate its contract with the Respondent, and the Respondent will be subject to any remedial actions provided by Texas law, including those set forth in Chapter 2161, Texas Government Code, and 34 TAC §20.14. University may report a Respondent’s nonperformance under a contract between that Respondent and M. D. Anderson to the Texas Procurement & Support Services (TPASS) in accordance with 34 TAC Chapter 20.106, Subchapter F, Vendor Performance and Debarment Program.
11. A Response may state that the Respondent intends to perform all the subcontracting opportunities with its own employees and resources in accordance with the Policy. However, if such a Respondent enters into a contract with M. D. Anderson as a result of such a Response but later desires to subcontract any part of the work set forth in that contract, before the Respondent subcontracts such work it must first change its HUB Subcontracting Plan in accordance with the provisions of Section 6 above.

12. The University of Texas M. D. Anderson shall require a professional services firm, contractor or vendor to whom a contract has been awarded to report the identity and the amount paid to its subcontractors on a monthly basis using a **HUB Subcontracting Plan (HSP) Prime Contractor Progress Assessment Report (PAR)** as a condition for payment.
13. If the University of Texas M. D. Anderson determines that the successful Respondent failed to implement an approved HUB Subcontracting Plan in good faith, M. D. Anderson, in addition to any other remedies, may report nonperformance to the Texas Procurement & Support Services (TPASS) in accordance with 34 TAC, Chapter 20.14, Subchapter B (d) (13) related remedies of nonperformance to professional services firms, contractor, and vender implementation of the HUB Subcontracting Plan.
14. In the event of any conflict between this “Summary of Requirements” and the remainder of the HUB Policy, the remainder of the HUB Policy will control.
15. These requirements, including the attachments referred to above, may be downloaded over the Internet from <http://www.mdanderson.org/department/HUB>. For additional information contact, Marian Nimon, C.P.M., Associate Director HUB Program, M. D. Anderson, 713-745-8352.

**Building Construction HSP  
Summary of Attachments Required from Respondents**

|   | <b>Letter of Transmittal<br/>Page 8</b> | <b>Letter of HUB<br/>Commitment<br/>Page 9</b> | <b>HUB<br/>Subcontracting<br/>Plan (HSP)<br/>Pages 10-12</b> | <b>Progress<br/>Assessment<br/>Report (PAR)<br/>Page 13</b> |
|---|---|--|--|---|
| <b>1. M. D. ANDERSON DETERMINES THAT SUBCONTRACTING OPPORTUNITIES ARE PROBABLE.</b>   |   |  |  |   |
| <b>1. A. Competitive Sealed Proposal (CSP)</b><br><b>Respondent Proposes Subconsultants:</b> Attachments required from the Respondent for the HUB Subcontracting Plan if the solicitation states that <u>subcontracting opportunities are probable</u> .  | <b>X</b>                                |  | <b>X</b>   |   |
| <b>1. B. Competitive Sealed Proposal (CSP)</b><br><b>Respondent Proposes Self-Performance:</b> Attachments required from the Respondent for the HUB Subcontracting Plan if the solicitation states that <u>subcontracting opportunities are probable</u> , but the Respondent can perform such opportunities with its employees and resources.  | <b>X</b>                                |  | <b>X</b>   |   |
| <b>2. M. D. ANDERSON DETERMINES THAT SUBCONTRACTING OPPORTUNITIES ARE NOT PROBABLE.</b>   |   |  |  |   |
| <b>2. A. Respondent Proposes Self-Performance:</b> Attachments required from the Respondent for the HUB Subcontracting Plan if the solicitation states that <u>subcontracting opportunities are not probable</u> , but the Respondent can perform such opportunities with its employees and resources.  | <b>X</b>                                |  | <b>X</b>   |   |
| <b>2. B. Respondent Proposes Subconsultants:</b> Attachments required from the Respondent for the HUB Subcontracting Plan if the solicitation states that <u>subcontracting opportunities are not probable</u> but the Respondent proposes to subcontract any part of the work.   | <b>X</b>                                |  | <b>X</b>   |   |
| <b>3. Design Build or CM@ Risk Responses:</b><br>Attachments required from Respondents for HUB Subcontracting Plans for Part I, Preconstruction Phase Services<br><br>Performing Part I Services with own resources and employees<br><br>Attachments required from Respondents for HUB Subcontracting Plans for Part II, Construction Phase Services when the guaranteed maximum or lump sum price of the project is established and for each bid package issued in buying out the guaranteed maximum or lump sum price of the project. | <b>X</b>                                | <b>X</b><br><br><b>X</b>                       | <b>X</b><br><br><b>X</b><br><br><b>X</b>                     |   |
| <b>4. Changes in the HUB Subcontracting Plan After Award:</b> Attachments required from the Respondent to whom a contract has been awarded if it desires to make changes to the approved HUB Subcontracting Plan.   |   |  | <b>X</b>   |   |
| <b>5. Reporting:</b> Attachment required with all payment requests. The submittal of this attachment is a condition of payment.   |   |  |  | <b>X</b>  |

(RESPONDENT'S BUSINESS LETTERHEAD)

**To be completed ONLY if you will be subcontracting.**

Date

Ms. Marian Nimon  
Associate Director, HUB & Federal Small Business Program  
The University of Texas M. D. Anderson Cancer Center- Unit 546  
PO Box 301439  
Houston, Texas 77230-1439

Re: Historically Underutilized Business Plan for (Project Title)  
Project Number \_\_\_ - \_\_\_

Dear Ms. Nimon:

In accordance with the requirements outlined in the specification section "HUB Participation Program," I am pleased to forward this HUB Subcontracting Plan as an integral part of our response in connection with your invitation for Request for Qualifications referencing the above project.

I have read and understand The University of Texas M. D. Anderson Cancer Center's Policy on Utilization of Historically Underutilized Businesses (HUBs). I also understand the State of Texas Annual Procurement Goal according to 34 Texas Administrative Code 20.13 is 26.1% for building construction.

This HUB Subcontracting Plan includes \_\_\_\_ Subcontracting Opportunities [*refer to Section 2, page 10*] representing \_\_\_\_ (no. of subcontractors) trades with a total dollar value of \_\_\_\_\_. These figures represent a cumulative percentage of \_\_\_\_\_%, representing \_\_\_\_\_% for minority-owned HUBs and \_\_\_\_\_% for women-owned HUBs. When a HUB is owned by minority women, I have classified that HUB as minority-owned rather than women-owned.

I understand the above HUB percentages must represent the Texas Procurement & Support Services (TPASS) HUB certification standards. For each of the listed HUB firms, I have attached a TPASS Certification document, or, if the HUB is certified by another TPASS approved certifying agency, a copy of their approved certification document.

By completion of Section 8 of the HUB Subcontracting Plan, I affirm my intent to utilize the subcontractors selected to perform the scope of work to be subcontracted.

Should we discover additional subcontractors claiming Historically Underutilized Business status during the course of this contract we will notify you of the same. In addition, if for some reason a HUB is unable to fulfill its contract with us, we will notify you immediately in order to take the appropriate steps to amend this contractual obligation.

Sincerely,

(Project Executive)

cc: Project Manager

(PLACE ON YOUR COMPANY BUSINESS LETTERHEAD)

Date

Ms. Marian Nimon  
Associate Director, HUB & Federal Small Business Program  
The University of Texas M. D. Anderson Cancer Center– Unit 546  
PO Box 301439  
Houston, Texas 77230-1439

Re: Historically Underutilized Business Plan for (Project Title)  
Project Number \_\_\_\_ - \_\_\_\_

Dear Ms. Nimon:

In accordance with the requirements outlined in the specification section "HUB Participation Program," I am pleased to forward this Letter of HUB Commitment as an integral part of our submittal in connection with your Request For Proposal, referencing Project Number \_\_\_\_\_.

I understand that following the award of the RFP, the HUB Plan in its entirety is due prior to signing of the contract.

I have read and understand The University of Texas M. D. Anderson Cancer Center's Policy on Utilization of Historically Underutilized Businesses (HUBs).

Good Faith Effort will be documented with each contract and will contain a Letter of Transmittal and HUB Subcontracting Plan for each contract solicited. An updated HUB Plan will be submitted prior to the execution of each contract process. Documentation of subconsulted work and the Progress Assessment Report must be provided with each pay request as well as to M. D. Anderson's HUB and Federal Small Business Program.

Sincerely,

Contractor's Name

cc: Project Manager



# HUB SUBCONTRACTING PLAN (HSP)

In accordance with Gov't Code §2161.252, the contracting agency has determined that subcontracting opportunities are probable under this contract. Therefore, respondents, including State of Texas certified Historically Underutilized Businesses (HUBs), must complete and submit a State of Texas HUB Subcontracting Plan (HSP) with their solicitation response.

**NOTE: All Responses HUB AND NON-HUB that do not include a completed HSP shall be rejected pursuant to Gov't Code §2161.252(b).**

The HUB Program promotes equal business opportunities for economically disadvantaged persons to contract with the State of Texas in accordance with the goals specified in the State of Texas Disparity Study. The HUB goals defined in 34 TAC §20.13 are: *11.9 percent for heavy construction other than building contracts, 26.1 percent for all building construction, including general contractors and operative builders contracts, 57.2 percent for all special trade construction contracts, 20 percent for professional services contracts, 33 percent for all other services contracts, and 12.6 percent for commodities contracts.*

## - - Agency Special Instructions/Additional Requirements - -

- Respondents shall submit a completed HUB Subcontracting Plan (HSP) to be considered responsive (pages 10 and 11). Failure to submit a completed HSP shall result in the bid, proposal or other expression of interest to be considered NON-responsive.
- Respondents who intend to Self-Perform all of their work shall submit an HSP for Self-Performance (pages 12).
- HUB Subcontracting Plan (HSP) Prime Contractor Progress Assessment Report (PAR) shall be submitted with each request for payment as a condition of payment.

### **MDACC (only) Procurement please check:**

- new HUB plan
- design build/contract manager at risk
- renewal
- change order

## SECTION 1 - RESPONDENT AND SOLICITATION INFORMATION

- a. Respondent (Company) Name: \_\_\_\_\_ State of Texas VID #: \_\_\_\_\_  
 Point of Contact: \_\_\_\_\_ Phone #: \_\_\_\_\_
- b. Is your company a State of Texas certified HUB?  - Yes  - No
- c. Solicitation/P.O. #: \_\_\_\_\_ Project Title: \_\_\_\_\_

## SECTION 2 - SUBCONTRACTING INTENTIONS

After having divided the contract work into reasonable lots or portions to the extent consistent with prudent industry practices, the respondent must determine what portion(s) of work, including goods or services, will be subcontracted. Note: In accordance with 34 TAC §20.12., a "Subcontractor" means a person who contracts with a vendor to work, to supply commodities, or contribute toward completing work for a governmental entity. Check the appropriate box that identifies your subcontracting intentions:

- Yes, I will be subcontracting portion(s) of the contract.  
(If Yes, in the spaces provided below, list the portions of work you will be subcontracting, and go to Section 3-8.)
- No, I will not be subcontracting any portion of the contract, and will be fulfilling the entire contract with my own resources.  
(If No, complete SECTION 9 and 10.)

| Line Item # - Subcontracting Opportunity Description | Line Item # - Subcontracting Opportunity Description |
|--|--|
| ( #1) -  | (#11) -  |
| ( #2) -  | (#12) -  |
| ( #3) -  | (#13) -  |
| ( #4) -  | (#14) -  |
| ( #5) -  | (#15) -  |
| ( #6) -  | (#16) -  |
| ( #7) -  | (#17) -  |
| ( #8) -  | (#18) -  |
| ( #9) -  | (#19) -  |
| (#10) -  | (#20) -  |

\*If you have more than twenty subcontracting opportunities, a continuation page is available at <http://www.window.state.tx.us/procurement/prog/hub/hub-forms/HUBSubcontractingPlanContinuationPage1.doc>

Enter your company's name here: \_\_\_\_\_ Solicitation/P.O. #: \_\_\_\_\_

**IMPORTANT:** You must complete a copy of this page for each of the subcontracting opportunities you listed in SECTION 2. You may photocopy this page or download copies at <http://www.window.state.tx.us/procurement/prog/hub/hub-forms/HUBSubcontractingPlanContinuationPage2.doc>.

**SECTION 3 - SUBCONTRACTING OPPORTUNITY**

Enter the line item number and description of the subcontracting opportunity you listed in SECTION 2.

Line Item # \_\_\_\_\_ Description: \_\_\_\_\_

**SECTION 4 - MENTOR-PROTÉGÉ PROGRAM**

If respondent is participating as a Mentor in a State of Texas Mentor Protégé Program, submitting their Protégé (Protégé must be a State of Texas certified HUB) as a subcontractor to perform the portion of work (subcontracting opportunity) listed in SECTION 3, constitutes a good faith effort towards that specific portion of work. Will you be subcontracting the portion of work listed in SECTION 3 to your Protégé?

- Yes (If Yes, complete SECTION 8 and 10.)  - No / Not Applicable (If No or Not Applicable, go to SECTION 5.)

**SECTION 5 - PROFESSIONAL SERVICES CONTRACTS ONLY**

This section applies to Professional Services Contracts only. All other contracts go to SECTION 6.

Does your HSP contain subcontracting of 20% or more with HUB(s)?

- Yes (If Yes, complete SECTION 8 and 10.)  - No / Not Applicable (If No or Not Applicable, go to SECTION 6.)

*In accordance with Gov't Code §2254.004, "Professional Services" means services: (A) within the scope of the practice, as defined by state law of accounting; architecture; landscape architecture; land surveying; medicine; optometry; professional engineering; real estate appraising; or professional nursing; or (B) provided in connection with the professional employment or practice of a person who is licensed or registered as a certified public accountant; an architect; a landscape architect; a land surveyor; a physician, including a surgeon; an optometrist; a professional engineer; a state certified or state licensed real estate appraiser; or a registered nurse.*

**SECTION 6 - NOTIFICATION OF SUBCONTRACTING OPPORTUNITY**

Complying with a, b and c of this section constitutes Good Faith Effort towards the portion of work listed in SECTION 3. After performing the requirements of this section, complete SECTION 7, 8 and 10.

- ◆ a. Provide written notification of the subcontracting opportunity listed in SECTION 3 to **three (3)** or more HUBs. Use the State of Texas' Centralized Master Bidders List (CMBL), found at <http://www2.cpa.state.tx.us/cmb/cmbhub.html>, and its HUB Directory, found at <http://www2.cpa.state.tx.us/cmb/hubonly.html>, to identify available HUBs. **Note: Attach supporting documentation (letters, phone logs, fax transmittals, electronic mail, etc.) demonstrating evidence of the good faith effort performed.**
- b. Provide written notification of the subcontracting opportunity listed in SECTION 3 to a minority or women trade organization or development center to assist in identifying potential HUBs by disseminating the subcontracting opportunity to their members/participants. A list of trade organizations and development centers may be accessed at <http://window.state.tx.us/procurement/prog/hub/mwb-links-1/>. **Note: Attach supporting documentation (letters, phone logs, fax transmittals, electronic mail, etc.) demonstrating evidence of the good faith effort performed.**
- c. Written notifications should include the scope of the work, information regarding the location to review plans and specifications, bonding and insurance requirements, required qualifications, and identify a contact person. Unless the contracting agency has specified a different time period, you must allow the HUBs no less than five (5) working days from their receipt of notice to respond, **and** provide notice of your subcontracting opportunity to a minority or women trade organization or development center no less than five (5) working days prior to the submission of your response to the contracting agency.

**SECTION 7 - HUB FIRMS CONTACTED FOR SUBCONTRACTING OPPORTUNITY**

List **three (3)** State of Texas certified HUBs you notified regarding the portion of work (subcontracting opportunity) listed in SECTION 3. Specify the vendor ID number, date you provided notice, and if you received a response. **Note: Attach supporting documentation (letters, phone logs, fax transmittals, electronic mail, etc.) demonstrating evidence of the good faith effort performed.**

| Company Name | VID # | Notice Date<br>(mm/dd/yyyy) | Was Response Received?                                       |
|--------------|-------|-----------------------------|--|
| _____        | _____ | ____/____/____              | <input type="checkbox"/> - Yes <input type="checkbox"/> - No |
| _____        | _____ | ____/____/____              | <input type="checkbox"/> - Yes <input type="checkbox"/> - No |
| _____        | _____ | ____/____/____              | <input type="checkbox"/> - Yes <input type="checkbox"/> - No |

**SECTION 8 - SUBCONTRACTOR SELECTION**

List the subcontractor(s) you selected to perform the portion of work (subcontracting opportunity) listed in SECTION 3. Also, specify the expected percentage of work to be subcontracted, the approximate dollar value of the work to be subcontracted, and indicate if the company is a Texas certified HUB.

| Company Name | VID # | Expected %<br>of Contract | Approximate<br>Dollar Amount | Texas<br>Certified HUB?                                       |
|--------------|-------|---------------------------|------------------------------|---|
| _____        | _____ | ____%                     | ____\$                       | <input type="checkbox"/> - Yes <input type="checkbox"/> - No* |

\*If the subcontractor(s) you selected is not a Texas certified HUB, provide written justification of your selection process below:

\_\_\_\_\_  
\_\_\_\_\_



# THE UNIVERSITY OF TEXAS MD ANDERSON CANCER CENTER

## HUB Subcontracting Plan (HSP) Prime Contractor Progress Assessment Report

*\*\*This form for use after award\*\**

***This form must be completed and submitted to The University of Texas M. D. Anderson Cancer Center on a monthly basis to document compliance with your HSP.***

Contract/P.O. Number: \_\_\_\_\_ Date of Award: \_\_\_\_\_ Object Code: \_\_\_\_\_  
(mm/dd/yyyy) (Agency use only)

Contracting Agency/University Name: \_\_\_\_\_

Contractor Name: \_\_\_\_\_

Contractor Vendor Identification Number (VID Number): \_\_\_\_\_

Reporting Period: (January, February, March...) \_\_\_\_\_ Total Contract Amount Paid this Reporting Period to Contractor: \$ \_\_\_\_\_

***Document HUB Subcontractor Information, as applicable below:***

| Subcontractor Name(s) | HUB |    | 2 <sup>nd</sup> /3 <sup>rd</sup> tier | HUB Subcontractor's VID or HUB Certificate Number | Total Contract \$ Amount from HSP with Subcontractor | Total \$ Amount Paid This Period to Subcontractor | Total Contract Amount Paid to Date to Subcontractor |
|-----------------------|-----|----|---------------------------------------|---|--|---|---|
|                       | Yes | No |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
|                       |     |    |                                       |   |  |   |   |
| <b>TOTALS</b>         |     |    |                                       |   | \$   | \$  | \$  |

Signature: \_\_\_\_\_ Title: \_\_\_\_\_

Printed Name: \_\_\_\_\_ Date: \_\_\_\_\_

Email (please type): \_\_\_\_\_ Phone No. \_\_\_\_\_  
Address: \_\_\_\_\_

Return to: Marian Nimon, C.P.M., Associate Director  
HUB and Federal Small Business Program Unit 546  
UT M. D. Anderson Cancer Center  
P O Box 301439  
Houston TX 77230-1439  
Phone: 713-745-8352 Fax: 713-745-5814  
[mnimon@mdanderson.org](mailto:mnimon@mdanderson.org)

**Check if this is the last report to be submitted for this project.**



## Resources For Locating HUBs

### *Texas Association of Mexican American Chambers of Commerce*

| <u>Chamber</u>   | <u>Address</u>                 | <u>City</u>     | <u>Zip</u> | <u>Phone</u> | <u>Fax</u>   | <u>Email</u>   |
|--|--------------------------------|-----------------|------------|--------------|--------------|--|
| Camara de Comercio Hispana de Amarillo                   | P.O. Box 1861                  | Amarillo        | 79105      | 806-379-8800 | 806-376-7873 | <a href="mailto:cacha@cacha.org">cacha@cacha.org</a>                                       |
| Arlington Hispanic Chamber of Commerce                   | P.O. Box 2200                  | Arlington       | 76004      | 817-461-8815 | 817-795-9499 | <a href="mailto:info@hispanic-chamber.org">info@hispanic-chamber.org</a>                   |
| Greater Austin Hispanic Chamber of Commerce              | 3000 S. IH 35, Ste 305         | Austin          | 78704      | 512-476-7502 | 512-476-6417 | <a href="mailto:member@hispanicaustin.com">member@hispanicaustin.com</a>                   |
| Hispanic Chamber of Commerce of Greater Baytown          | P.O. Box 815                   | Baytown         | 77522      | 281-422-6908 | 281-486-4802 | <a href="http://www.baytownhcc.com">www.baytownhcc.com</a>                                 |
| Bee County Area Hispanic Chamber of Commerce             | 1400 W. Corpus Christi, Ste 15 | Beeville        | 78102      | 361-362-6010 | 361-362-6019 |  |
| Corpus Christi Hispanic Chamber of Commerce              | P.O. Box 5523                  | Corpus Christi  | 78465      | 361-887-7408 | 361-888-9473 | <a href="http://www.cchispanicchamber.org">www.cchispanicchamber.org</a>                   |
| Greater Dallas Hispanic Chamber of Commerce              | 4622 Maple Ave, Ste 207        | Dallas          | 75219      | 217-521-6007 | 214-520-1687 | <a href="http://www.gdhcc.com">www.gdhcc.com</a>   |
| Denton Hispanic Chamber of Commerce                      | 2412 Old North Rd., Ste 104    | Denton          | 76205      | 940-484-0036 | 940-483-1939 |  |
| Eagle Pass Hispanic Chamber of Commerce                  | P.O. Box 3040                  | Eagle Pass      | 78852      | 830-757-2704 | 830-757-2703 |  |
| Edinburg Hispanic Chamber of Commerce                    | P.O. Box 4073                  | Edinburg        | 78540      | 956-383-5163 | 956-383-7111 |  |
| El Paso Hispanic Chamber of Commerce                     | 201 E. Main Ste 100            | El Paso         | 79901      | 915-566-4066 | 915-566-9714 | <a href="mailto:cindyramosdavidson@ephcc.org">cindyramosdavidson@ephcc.org</a>             |
| Fort Stockton Hispanic Chamber of Commerce               | 106 N. Main                    | Fort Stockton   | 79735      | 915-336-8536 | 915-336-2152 | <a href="mailto:cashexpress@ftstockton.net">cashexpress@ftstockton.net</a>                 |
| Fort Worth Hispanic Chamber of Commerce                  | 1327 N. Main                   | Fort Worth      | 76106      | 817-625-5411 | 817-625-1405 | <a href="http://www.fwhcc.org">www.fwhcc.org</a>   |
| Grand Prairie Hispanic Chamber of Commerce               | 114 NE 4th St.                 | Grand Prairie   | 75050      | 972-642-2621 | 972-642-4116 | <a href="mailto:gphcc@aol.com">gphcc@aol.com</a>   |
| Harlingen Hispanic Chamber of Commerce                   | P.O. Box 530967                | Harlingen       | 78553      | 956-421-2400 | 956-364-1879 | <a href="mailto:hhcc@xanadu2.net">hhcc@xanadu2.net</a>                                     |
| Houston Hispanic Chamber of Commerce                     | 2900 Woodridge Dr. Ste 312     | Houston         | 77087      | 713-644-7070 | 716-644-7377 | <a href="mailto:dwalker@houstonhispanicchamber.com">dwalker@houstonhispanicchamber.com</a> |
| Kleberg County Hispanic Chamber of Commerce              | 111 N. 5th St.                 | Kingsville      | 78363      | 361-592-2708 | 361-592-8540 |  |
| Laredo Chamber of Commerce                               | P.O. Box 790                   | Laredo          | 78402      | 956-722-9895 | 956-791-4503 | <a href="http://www.laredochamber.com">www.laredochamber.com</a>                           |
| Caldwell County Hispanic Chamber of Commerce             | P.O. Box 147                   | Lockhart        | 78644      | 512-507-9562 | 512-357-1472 | <a href="http://www.lockharthispanicchamber.org">www.lockharthispanicchamber.org</a>       |
| Lubbock Hispanic Chamber of Commerce                     | 1302 Main, Ste 102             | Lubbock         | 79401      | 806-762-5059 | 806-763-2124 | <a href="http://www.lubbockhispanic.org">www.lubbockhispanic.org</a>                       |
| McAllen Hispanic Chamber of Commerce                     | P.O. Box 721025                | McAllen         | 78504      | 956-928-0060 | 956-928-0073 | <a href="http://www.mhcc.net">www.mhcc.net</a>   |
| Midland Hispanic Chamber of Commerce                     | 208 S. Marienfield Ste 100     | Midland         | 79701      | 432-682-2960 | 432-687-3972 | <a href="http://www.midlandhcc.com">www.midlandhcc.com</a>                                 |
| Greater Hispanic Chamber of Commerce of Comal County     | 1115 Mahan Circle              | New Braunfels   | 78130      | 512-428-1729 | 512-912-8499 |  |
| Mexican American Network of Odessa (MANO)                | P.O. Box 2309                  | Odessa          | 79760      | 432-335-0250 | 432-337-6266 | <a href="mailto:manoinc@nwol.net">manoinc@nwol.net</a>                                     |
| Greater Pleasanton-Atascosa Hispanic Chamber of Commerce | Rt. 1, Box 55JF                | Pleasanton      | 78064      | 210-824-9096 | 210-822-3636 |  |
| Golden Triangle Hispanic Chamber of Commerce             | 3046 Procter St                | Port Arthur     | 78642      | 409-983-1169 | 409-983-2329 | <a href="http://www.gthcc.org">www.gthcc.org</a>   |
| Rio Grande City Chamber of Commerce                      | P.O. Box 2                     | Rio Grande City | 78582      | 956-487-3024 | 956-716-8560 |  |
| San Antonio Hispanic Chamber of Commerce                 | 318 W. Houston Ste 300         | San Antonio     | 78205      | 210-225-0462 | 210-225-2485 | <a href="http://www.sahcc.org">www.sahcc.org</a>   |
| San Marcos Hispanic Chamber of Commerce                  | P.O. Box 1051                  | San Marcos      | 78667      | 512-353-1103 | 512-353-2175 | <a href="http://www.sanmarcoshispanic.com">www.sanmarcoshispanic.com</a>                   |
| Seguin-Guadalupe County Hispanic Chamber of Commerce     | P.O. Box 1154                  | Seguin          | 78155      | 830-372-3151 | 830-372-3151 | <a href="mailto:shcc@axs4u.net">shcc@axs4u.net</a>   |
| Greater Victoria Hispanic Chamber of Commerce            | 221 S. Main                    | Victoria        | 77901      | 361-575-7100 | 361-575-7100 |  |
| Cen-Tex Hispanic Chamber of Commerce                     | 501 Franklin Ste 806           | Waco            | 76710      | 254-754-7111 | 254-754-3456 | <a href="http://www.wacohispanicchamber.com">www.wacohispanicchamber.com</a>               |

**Texas Black Chambers of Commerce**

| <b><u>Chamber</u></b>                                    | <b><u>Address</u></b>            | <b><u>City</u></b> | <b><u>ZIP</u></b> | <b><u>Phone</u></b> | <b><u>Fax</u></b> | <b><u>Email</u></b>  |
|--|----------------------------------|--------------------|-------------------|---------------------|-------------------|--|
| Abilene Black Chamber of Commerce                        | P.O. Box 3572                    | Abilene            | 79604             | 915-673-4741        | 915-673-4743      | <a href="mailto:blackcha@camalott.com">blackcha@camalott.com</a>                   |
| Acres Home Citizens Chamber of Commerce                  | 6130 Wheatley St.                | Houston            | 77091             | 713-692-7003        | 713-692-1183      | <a href="mailto:sharonjohnsonlynette@yahoo.com">sharonjohnsonlynette@yahoo.com</a> |
| African American Chamber of Commerce of San Antonio      | 1717 N Loop 1604 East, Ste 220   | San Antonio        | 78232             | 210-490-1624        | 210-490-5294      | <a href="mailto:blackchamber@aol.com">blackchamber@aol.com</a>                     |
| African American Chamber of Commerce of Victoria         | 1501 E. Mockingbird, Ste 104     | Victoria           | 77904             | 361-575-2061        | 361-570-3696      | <a href="mailto:info@aaccv.com">info@aaccv.com</a>                                 |
| Alamo City Chamber of Commerce                           | 600 Hemisfair Plaza Way, #406-10 | San Antonio        | 78205             | 210-226-9055        | 210-226-0524      | <a href="mailto:info@alamocitychamber.org">info@alamocitychamber.org</a>           |
| Atlanta Negro Chamber of Commerce                        | P.O. Box 194                     | Atlanta            | 75551             | 903-796-9647        | Call First        |  |
| Black Chamber of Commerce of Permian Basin               | P.O. Box 1006                    | Odessa             | 79760             | 915-332-5812        | 915-333-7858      |  |
| Capitol City African American Chamber of Commerce        | 5407 N. IH 35, Ste 304           | Austin             | 78723             | 512-459-1181        | 512-459-1183      | <a href="mailto:dcaldwell@capcitychamber.org">dcaldwell@capcitychamber.org</a>     |
| Central Texas African American Chamber of Commerce       | P.O. Box 2516                    | Harker Heights     | 76548             | 254-698-7477        | 254-698-5991      | <a href="mailto:mnch@vvm.com">mnch@vvm.com</a>                                     |
| Corpus Christi Black Chamber of Commerce                 | 5658 Bear Lane                   | Corpus Christi     | 78408             | 361-298-2712        | 361-289-3006      | <a href="mailto:tshadow@davlin.net">tshadow@davlin.net</a>                         |
| Dallas Black Chamber of Commerce                         | 2838 Martin Luther King Jr. Blvd | Dallas             | 75216             | 214-421-5200        | 214-421-5510      | <a href="mailto:rgates@dbcc.org">rgates@dbcc.org</a>                               |
| Denton Black Chamber of Commerce                         | 602 S. Elm                       | Denton             | 76201             | 972-434-3811        | 940-382-9695      | <a href="mailto:info@dentonblackchamber.org">info@dentonblackchamber.org</a>       |
| El Paso Black Chamber of Commerce                        | 109 N. Oregon, Ste 212           | El Paso            | 79901             | 915-534-0570        | 915-534-0561      |  |
| Ennis Negro Chamber of Commerce                          | P.O. Box 1036                    | Ennis              | 75120             | 972-878-0068        | Call First        |  |
| Fort Worth Metropolitan Black Chamber of Commerce        | 1150 S. Freeway, Rm 211          | Fort Worth         | 76140             | 817-870-6538        | 817-332-6438      | <a href="mailto:info@metrobcc.com">info@metrobcc.com</a>                           |
| Heart of Texas Black Chamber of Commerce                 | P.O. Box 1485                    | Waco               | 76703             | 254-799-6923        | 254-412-0988      |  |
| Houston Citizens Chamber of Commerce                     | 2808 Wheeler                     | Houston            | 77004             | 713-522-9745        | 713-522-5965      | <a href="mailto:info@hccoc.org">info@hccoc.org</a>                                 |
| Longview Metro Black Chamber of Commerce                 | 303 Webb                         | Daingerfield       | 75638             | 903-645-3932        | 903-645-7565      |  |
| Lubbock Black Chamber of Entrepreneurs, Inc              | P.O. Box 1115                    | Lubbock            | 74408             | 806-763-0144        | 806-762-1125      |  |
| Midland Black Chamber of Entrepreneurs, Inc.             | P.O. Box 50473                   | Midland            | 79710             | 915-682-2864        | 915-684-6422      | <a href="mailto:mbce@swbell.net">mbce@swbell.net</a>                               |
| National Assoc. of African American Chambers of Commerce | P.O. Box 763926                  | Dallas             | 75376             | 214-871-3060        | 214-871-3020      | <a href="mailto:naaacc@mail.com">naaacc@mail.com</a>                               |
| Prairie View Chamber of Commerce                         | P.O. Box 2875                    | Prairie View       | 77446             | 936-931-5875        | 936-931-1082      | <a href="mailto:gdarby@swbellnet">gdarby@swbellnet</a>                             |
| Texarkana Black Chamber of Commerce                      | 600 Sowell Lane                  | Texarkana          | 75505             | 903-831-3969        | 903-832-6729      | <a href="mailto:tbcc@cablone.net">tbcc@cablone.net</a>                             |
| Tyler Metropolitan Chamber of Commerce                   | 100 E. Ferguson, St 1013         | Tyler              | 75702             | 903-593-9538        | 903-593-9058      | <a href="mailto:tylermetro@aol.com">tylermetro@aol.com</a>                         |

**Associated General Contractors**

| <b><u>Chapter</u></b> | <b><u>Address</u></b>                   | <b><u>City</u></b> | <b><u>ZIP</u></b> | <b><u>Phone</u></b> | <b><u>Fax</u></b> | <b><u>Email</u></b>  |
|-----------------------|---|--------------------|-------------------|---------------------|-------------------|--|
| Abilene AGC           | 1326 G South 14th<br>P.O. Box 5365      | Abilene            | 79602<br>79608    | 325-676-7447        | 325-676-0107      | <a href="mailto:wtagc@wtagc.org">wtagc@wtagc.org</a>                     |
| Lubbock AGC           | 3004 B 50th St.<br>P.O. Box 6265        | Lubbock            | 79413<br>79493    | 806-797-8898        | 806-796-7115      | <a href="mailto:lubbockagc@nts-online.net">lubbockagc@nts-online.net</a> |
| Midland AGC           | 1030 Andrews Hwy, 105<br>P.O. Box 7433  | Midland            | 79701<br>79708    | 432-520-2220        | 432-520-2226      | <a href="mailto:midlandagc@apex2000.net">midlandagc@apex2000.net</a>     |
| Wichita Falls AGC     | 3100 Seymour Hwy., 214<br>P.O. Box 3434 | Wichita Falls      | 76301<br>76301    | 940-322-0100        | 940-322-2344      | <a href="mailto:wfacg@wf.net">wfacg@wf.net</a>                           |
| Austin AGC            | 609 South Lamar Blvd                    | Austin             | 78704             | 512-442-7887        | 512-442-3503      | <a href="mailto:philt@agcaustin.org">philt@agcaustin.org</a>             |
| Houston AGC           | 3825 Dacoma St                          | Houston            | 77092             | 713-843-3700        | 713-843-3701      | <a href="mailto:cmitchell@isqft.com">cmitchell@isqft.com</a>             |

|                        |                    |             |       |              |              |  |  |
|------------------------|--------------------|-------------|-------|--------------|--------------|--|--|
| QUOIN a Chapter of AGC | P.O. Box 662       | Houston     | 77091 |              |              |  |  |
| Rio Grande Valley AGC  | 11111 Stemmons Fwy | Dallas      | 75229 | 972-647-0697 | 972-247-1930 | <a href="mailto:quoin@quoin.org">quoin@quoin.org</a>                     |  |
| San Antonio AGC        | P.O. Box 391       | Harlingen   | 78551 | 956-423-4091 | 956-423-0174 | <a href="mailto:vaughn@rgvagc.org">vaughn@rgvagc.org</a>                 |  |
|                        | 10806 Gulfdale     | San Antonio | 78216 | 210-349-4921 | 210-349-4017 | <a href="mailto:mcmurry@sanantonioagc.org">mcmurry@sanantonioagc.org</a> |  |

**Other Minority Organizations**

| <b><u>Name</u></b>   | <b><u>Address</u></b>             | <b><u>City</u></b> | <b><u>ZIP</u></b> | <b><u>Phone</u></b> | <b><u>Fax</u></b> | <b><u>Email</u></b>  |
|--|-----------------------------------|--------------------|-------------------|---------------------|-------------------|--|
| Women's Business Enterprise Alliance                       | 1900 North Loop West, Suite 270   | Houston            | 77018             | 713-681-9232        | 713-681-9242      | <a href="mailto:bpatterson@wbea-texas.org">bpatterson@wbea-texas.org</a> |
| Houston Minority Business Council                          | Three Riverway, Suite 555         | Houston            | 77056             | 713-271-7805        | 713-271-9770      | <a href="mailto:maria.brown@hmbc.org">maria.brown@hmbc.org</a>           |
| Tarrant County Asian American Chamber of Commerce          |                                   | Arlington          |                   | 817-212-2690        |                   | <a href="mailto:tcaacc@tcaacc.org">tcaacc@tcaacc.org</a>                 |
| Women's Business Council                                   |                                   | Arlington          |                   | 817-299-0566        | 817-299-0949      | <a href="mailto:ementhe@wbcsouthwest.org">ementhe@wbcsouthwest.org</a>   |
| Pan Asian American Chamber of Commerce Southwest           |                                   | Arlington          |                   | 817-543-4299        | 817-469-9485      | <a href="mailto:gmcdermott@uspaacc-sw.com">gmcdermott@uspaacc-sw.com</a> |
| Austin Asian American Chamber of Commerce                  | 8711 Burnet Rd., Ste A-15         | Austin             | 78757             | 512-407-8240        | 512-407-8233      | <a href="mailto:aaacc@austinaacc.org">aaacc@austinaacc.org</a>           |
| The Woman's Chamber of Commerce of Texas                   | P.O. Box 26051                    | Austin             | 78755             | 512-338-0839        | 512-338-1614      |  |
| Asian Construction Trades Association                      | 4100 Ed Bluestein                 | Austin             | 78721             | 512-926-5400        | 512-926-5410      | <a href="http://acta@cs.com">acta@cs.com</a>                             |
| Austin Black Contractors Association                       | 6448 Highway 290 East, Suite E107 | Austin             | 78723             | 512-927-8290        | 512-467-9808      | <a href="http://brc-pro@swbell.net">brc-pro@swbell.net</a>               |
| Hispanic Contractors Association of Austin                 | 4100 Ed Bluestein                 | Austin             | 78721             | 512-929-3363        | 512-929-3368      |  |
| National Association of Women in Construction              | 14101 W. Hwy 290                  | Austin             | 78737             | 512-922-5395        |                   | <a href="mailto:nawie@nawic.org">nawie@nawic.org</a>                     |
| Greater Dallas Asian American Chamber of Commerce          | 11171 Harry Hines Blvd, #115      | Dallas             | 75229             | 972-241-8250        | 972-241-8270      | <a href="mailto:chott@gdaacc.com">chott@gdaacc.com</a>                   |
| Greater Dallas Korean Chamber of Commerce                  |                                   | Dallas             |                   | 972-484-5115        | 972-481-9603      | <a href="mailto:admin@koreanchamber.org">admin@koreanchamber.org</a>     |
| Hispanic Contractors of DFW                                | 2818 Ruder St                     | Dallas             | 75212             | 214-954-1088        | 214-954-1098      |  |
| Black Contractors Association                              |                                   | Dallas             |                   | 214-260-9357        |                   | <a href="mailto:info@bcadallas.org">info@bcadallas.org</a>               |
| DFW Minority Business Development                          |                                   | Dallas             |                   | 214-688-1612        | 214-688-1753      | <a href="mailto:lcrawford@dmbdc.com">lcrawford@dmbdc.com</a>             |
| African Chamber of Commerce of DFW                         |                                   | Dallas             |                   | 214-421-6155        | 214-421-6158      | <a href="mailto:accdfw@juno.com">accdfw@juno.com</a>                     |
| DFW Minority Business Development Council                  |                                   | Dallas             |                   | 214-630-0747        | 214-637-2241      | <a href="mailto:Bill@dfwmbdc.com">Bill@dfwmbdc.com</a>                   |
| Fort Worth Women's Business Center                         |                                   | Fort Worth         |                   | 817-871-6006        | 817-871-6031      | <a href="mailto:mtippen@fwbac.com">mtippen@fwbac.com</a>                 |
| Taiwanese Chamber of Commerce of DFW                       |                                   | Fort Worth         |                   | 817-261-6668        |                   |  |
| Odessa Plan Room   | 2706 Henderson Ave                | Odessa             | 79764             | 432-337-0912        | 432-580-0910      |  |
| El Paso Community College Contract Opportunities Ctr       |                                   | El Paso            |                   | 915-831-7747        | 915-831-7755      | <a href="mailto:pabloa@epcc.edu">pabloa@epcc.edu</a>                     |
| Hispanic Contractors de San Antonio                        | 4047 Naco Perrin, Ste 201-B       | San Antonio        | 78217             | 210-444-1100        | 210-444-1101      | <a href="mailto:info@hcsa.com">info@hcsa.com</a>                         |
| Alamo Asian American Chamber of Commerce                   | 12758 Cimarron Path, Ste 118      | San Antonio        | 78249             | 210-641-6003        | 210-641-8279      | <a href="mailto:echan@unitech.com">echan@unitech.com</a>                 |
| Chamber of Commerce  |                                   | Tyler              |                   | 903-593-2004        |                   | <a href="mailto:tgm@tedc.org">tgm@tedc.org</a>                           |
| Concho Valley Plan Room                                    | 818 N. Bell                       | San Angelo         | 76905             | 325-655-3539        | 325-653-3757      |  |
| Central South Texas Minority Business Council              | 912 Bastrop Hwy. Ste 101          | Austin             | 78741             | 512-386-8766        | 512-386-8988      | <a href="mailto:dinah@cstmbc.org">dinah@cstmbc.org</a>                   |
| Texas Association of Mexican American Chambers of Commerce |                                   | Austin             |                   | 512-444-5727        | 512-444-4929      | <a href="mailto:belinda@tamacc.org">belinda@tamacc.org</a>               |
| American Indian Chamber of Commerce of Texas               | 10425 Olympic Drive               | Dallas             | 75220             | 214-352-6005        | 214-357-9435      |  |
| American Indian Chamber of Commerce of Texas               | 1205 Country Club Lane            | Fort Worth         | 76112             | 817-429-2323        | 817-451-3575      |  |

***Selected List of HUB Resources on Web***  
**Agency/Organization**

| <b><u>Agency/Organization</u></b>                                 | <b><u>Resource</u></b>                           | <b><u>Web Site</u></b>  |
|---|--|---|
| Texas Association of African American Chambers of Commerce:       | Listing of African American chambers in Texas    | <a href="http://www.taaacc.org">http://www.taaacc.org</a>   |
| Texas Association of Mexican American Chambers of Commerce:       | Listing of Hispanic Chambers in Texas            | <a href="http://www.tamacc.org/chambers/index.html">http://www.tamacc.org/chambers/index.html</a>   |
| Texas Women's Chamber of Commerce:                                | Database of selected women owned businesses      | <a href="http://www.womenschambertexas.com">www.womenschambertexas.com</a>  |
| Texas Asian Chamber of Commerce:                                  | Database of selected Asian owned businesses      | <a href="http://www.txasianchamber.org">www.txasianchamber.org</a>  |
| Greater Dallas Asian American Chamber of Commerce:                | Database of selected Asian owned businesses      | <a href="http://www.gdaacc.com">www.gdaacc.com</a>  |
| Austin Asian-American Chamber of Commerce                         | Database of selected Asian owned businesses      | <a href="http://www.austinaacc.org">www.austinaacc.org</a>  |
| Tarrant County Asian American Chamber of Commerce:                | Database of selected Asian owned businesses      | <a href="http://www.tcaacc.org">www.tcaacc.org</a>  |
| (Houston) Asian Chamber of Commerce:                              | Database of selected Asian owned businesses      | <a href="http://www.asianchamber-hou.org">www.asianchamber-hou.org</a>  |
| U. S. Department of Commerce Minority Business Development Agency | Listing of minority business development centers | <a href="http://www.mbda.gov/?section_id=1&amp;parent_bucket_id=151&amp;content_id=2267">http://www.mbda.gov/?section_id=1&amp;parent_bucket_id=151&amp;content_id=2267</a> |

***Plan Rooms***

| <b><u>Organization</u></b>   | <b><u>Address</u></b>                              | <b><u>City</u></b> | <b><u>ZIP</u></b> | <b><u>Phone</u></b> | <b><u>FAX</u></b> | <b><u>Contact</u></b> |
|--|--|--------------------|-------------------|---------------------|-------------------|-----------------------|
| City of Austin Dept. of Small & Minority Business Resources Office | 4100 Ed Bluestein Blvd.                            | Austin             | 78721             | 512-974-7799        | 512-974-7622      | Devetta Martinez      |
| Austin Black Contractors Association                               | 4100 Ed Bluestein Blvd.                            | Austin             | 78721             | 512-927-8290        | 512-467-9808      | Carol Hadnot          |
| D/FW Minority Business Development Council                         | 1000 Stemmons Tower South<br>2720 Stemmons Freeway | Dallas             | 75207             | 214-630-0747        | 214-637-2241      | Bill Hunter           |
| City of San Antonio Small Business Outreach                        | 1901 South Alamo, Ste 283                          | San Antonio        | 78204             | 210-207-3900        | 210-207-3909      | Courtney McClure      |
| Houston Minority Business Development Center                       | 2900 Woodridge, Ste 310                            | Houston            | 77087             | 713-644-0821        | 713-644-3523      | Milton Thibodeaux     |
| Austin Minority Trades Association                                 | 4100 Ed Bluestein Blvd.                            | Austin             | 78721             | 512-927-8290        | 512-467-9808      | Joe Vera              |
| Asian Construction Trades Association                              | 4100 Ed Bluestein Blvd.                            | Austin             | 78721             | 512-926-5400        | 512-926-5410      | Thang Bu              |
| Dallas Associated General Contractors                              | 11111 Stemmons Freeway                             | Dallas             | 75229             | 972-247-9962        | 972-247-1930      |                       |
| El Paso Community College Contract Opportunities Center            | 1359 Lomaland, Room 521                            | El Paso            | 79935             | 915-831-7747        | 915-831-7755      | Paul Armendariz       |
| McGraw Hill Construction   | 9155 Sterling, Ste 160                             | Irving             | 75063             | 214-819-1400        | 972-819-1409      |                       |
| El Paso Hispanic Chamber of Commerce                               | 201 E. Main St., Ste 100                           | El Paso            | 79901             | 915-566-4066        | 915-566-9714      | Cindy Ramos-Davidson  |
| Houston Associated General Contractors                             | 3825 Dacoma St.                                    | Houston            | 77092             | 713-843-3700        | 713-843-3701      |                       |
| San Antonio Associated General Contractors                         | 10806 Gulfdale                                     | San Antonio        | 78216             | 210-349-4921        | 210-349-4017      |                       |
| McGraw Hill Construction   | 4101 Greenbriar, Ste 320                           | Houston            | 77098             | 713-529-4895        | 713-524-7639      |                       |
| Builders Exchange of Texas, Inc.                                   | 4047 Naco Perrin                                   | San Antonio        | 78216             | 210-564-6900        | 210-564-6901      |                       |
| Rio Grande Valley Associated General Contractors                   | 6918 W. Expressway 83                              | Harlingen          | 78552             | 956-423-4091        | 956-423-0147      | Perry Vaughn          |
| South Texas Minority Business Opportunity Committee                | 2412 S. Clossner                                   | Edinburg           | 78539             | 956-292-7555        | 956-292-7561      | Johnny Cisneros       |
| Texas Center for Border Economic & Enterprise Dev. (CEED)          | 301 Mexico Blvd. Room F6A                          | Brownsville        | 78520             | 956-548-8741        | 956-548-8750      | Rosalie Manzano       |